# **CONSOLIDATED FINANCIAL STATEMENTS**

# **AS AT JUNE 30, 2017**

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# INDEPENDENT AUDITORS' REPORT

CHARTERED ACCOUNTANTS

To the Members Lions Foundation of Canada/Fondation des Lions du Canada

We have audited the accompanying consolidated financial statements of Lions Foundation of Canada/Fondation des Lions du Canada which comprise the consolidated statement of financial position as at June 30, 2017, and the consolidated statements of changes in net assets, operations and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Consolidated Financial Statements
Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Basis for Qualified Opinion

In common with many charitable organization, Lions Foundation of Canada/Fondation des Lions du Canada derived revenue from donations, fundraising, and other income, the completeness of which are not susceptible to satisfactory audit verification. Accordingly, our verification of these revenues was limited to the amounts recorded in the records of the Lions Foundation of Canada/Fondation des Lions du Canada. Consequently, we were not able to determine whether any adjustments might be necessary to revenues, excess of revenues over expenditures, cash flows from operations, current assets and net assets.

Qualified Opinion

In our opinion, except for the possible effects of the matters described in the Basis of Qualified Opinion the consolidated financial statements present fairly, in all material respects, the financial position of Lions Foundation of Canada/Fondation des Lions du Canada as at June 30, 2017 and of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Other Matter

The consolidated financial statements of Lions Foundation of Canada/Fondation des Lions du Canada for the year ended 2016 were audited by another auditor who expressed a modified opinion on those consolidated financial statements on October 21, 2016.

Chartered Accountants Licensed Public Accountants Oakville, Ontario

October 20, 2017

ANTHONY FALCO, CPA, CA

ATIF AKHTAR, CPA, CA

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Consolidated statement of financial position

As at June 30, 2017

|                                     |         |            | Rest                 | tricted                 |            |            |
|-------------------------------------|---------|------------|----------------------|-------------------------|------------|------------|
|                                     |         |            | Dog Guide            | Stevenson               | to to      |            |
| w w                                 | 7       | General    | Endowment            | Fellowship              | Total      | Tota       |
|                                     |         | fund       | fund                 | fund                    | 2017       | 2016       |
| Assets                              | 48 15   | 1.         |                      |                         |            |            |
| Current assets                      |         |            |                      | The No. of Williams     |            |            |
| Cash and cash equivalents           | \$      | 818,268    | _ '                  | 12,003                  | 830,271    | 661,673    |
| Accounts receivable                 |         | 37,169     | · ·                  |                         | 37,169     | 30,30      |
| Interfund receivables               |         | 1,891,252  | -                    |                         | 1,891,252  | 1,063,538  |
| Inventory                           |         | 52,480     | <u> </u>             | . · · · · · · · · · · - | 52,480     | 45,770     |
| Prepaid expenses                    |         | 24,490     | e 6 - s <del>.</del> |                         | 24,490     | 24,365     |
|                                     | - ja    | 2,823,659  | -                    | 12,003                  | 2,835,662  | 1,825,649  |
| Property, plant and                 |         |            |                      |                         |            |            |
| equipment (Note 4)                  | 2       | 5,157,669  |                      |                         | 5,157,669  | 5,336,687  |
| ong-term assets                     |         |            |                      |                         | 50 E       |            |
| Investments (Note 5)                |         | 4,604,083  | 6,218,255            | 3,514,662               | 14,337,000 | 12,773,738 |
|                                     | \$      | 12,585,411 | 6,218,255            | 3,526,665               | 22,330,331 | 19,936,074 |
| Liabilities and net assets          | 11 11 2 |            |                      |                         |            |            |
| Current liabilities                 |         |            |                      |                         |            |            |
| Accounts payable and                |         |            |                      |                         |            |            |
| accrued liabilities                 | \$      | 408,748    | 36,405               | 20,459                  | 465,612    | 428,296    |
| nterfund payables                   |         |            | 1,423,331            | 467,921                 | 1,891,252  | 1,063,538  |
| a payables                          |         | 408,748    | 1,459,736            | 488,380                 | 2,356,864  | 1,491,834  |
| Mat and a                           |         |            | 2,.23,.23            |                         |            | 2) 102)00  |
| Net assets                          |         | , from a   |                      |                         |            |            |
| nvested in property, plant          |         | E 1E7 660  |                      |                         | E 1E7 CC0  | E 226 605  |
| and equipment Externally restricted |         | 5,157,669  | 4 750 510            | 2 020 205               | 5,157,669  | 5,336,687  |
| Inrestricted                        |         | 7.019.004  | 4,758,519            | 3,038,285               | 7,796,804  | 7,692,598  |
| Jillestricted                       |         | 7,018,994  | -                    | -                       | 7,018,994  | 5,414,955  |
|                                     |         | 12,176,663 | 4,758,519            | 3,038,285               | 19,973,467 | 18,444,240 |
|                                     | \$-     | 12,585,411 | 6,218,255            | 3,526,665               | 22,330,331 | 19,936,074 |

Approved by the Board

Chairperson

Treasurer



Consolidated statement of net assets For the year ended June 30, 2017

|   |    |                 | Res                            | tricted                         |               |               |
|---|----|-----------------|--------------------------------|---------------------------------|---------------|---------------|
|   |    | General<br>fund | Dog Guide<br>Endowment<br>fund | Stevenson<br>Fellowship<br>fund | Total<br>2017 | Total<br>2016 |
| Net assets, beginning of year                   | \$ | 10,751,642      | 4,758,519                      | 2,934,079                       | 18,444,240    | 17,940,003    |
| Excess of revenue over expenditure (expenditure |    |                 |                                |                                 |               |               |
| over revenue) for year                          |    | 1,536,445       | (71,078)                       | 63,860                          | 1,529,227     | 504,237       |
| Interfund transfers (Note 8)                    |    | (111,424)       | 71,078                         | 40,346                          |               | _             |
| Net assets, end of year                         | \$ | 12,176,663      | 4,758,519                      | 3,038,285                       | 19,973,467    | 18,444,240    |



Consolidated statement of operations

For the year ended June 30, 2017

|                            |      | Restricted |           |            | 8         |           |
|----------------------------|------|------------|-----------|------------|-----------|-----------|
|                            |      |            | Dog Guide | Stevenson  | -         |           |
|                            |      | General    | Endowment | Fellowship | Total     | Tota      |
| 3 4                        |      | fund       | fund      | fund       | 2017      | 2016      |
| Revenue                    |      | 4.         |           |            |           |           |
| Donations (Schedule 1)     | \$   | 2,751,222  |           | 110,357    | 2,861,579 | 3,463,188 |
| Walk for Dog Guides        | 9    | 1,482,380  | _         |            | 1,482,380 | 1,305,517 |
| Life memberships           |      | 42,650     |           |            | 42,650    | 58,100    |
| Fellowship                 |      | 14,597     |           | _          | 14,597    | 7,750     |
| Grants                     |      | 195,537    |           |            | 195,537   | 101,232   |
| Investment income (Note 6) | 1    | 1,565,151  |           | _          | 1,565,151 | 147,058   |
| Other income               |      | 95,735     | -         | ·          | 95,735    | 82,144    |
| Events (Schedule 1)        |      | 187,886    |           | ·          | 187,886   | 227,540   |
| Gift shop (Schedule 1)     | 0.00 | 16,975     |           |            | 16,975    | 22,296    |
|                            | 9    | 6,352,133  |           | 110,357    | 6,462,490 | 5,414,825 |
| Expenditure                |      |            |           | * * *      |           |           |
| Administration             |      | 387,727    |           |            | 387,727   | 440,287   |
| Amortization               |      | 266,740    |           |            | 266,740   | 296,326   |
| Fundraising                |      | 454,062    | -         |            | 454,062   | 477,670   |
| General                    |      | 292,947    | 71,078    | 46,497     | 410,522   | 396,742   |
| Marketing                  |      | 237,128    | -         |            | 237,128   | 238,237   |
| Program costs              |      |            |           |            |           |           |
| Assessment and follow-up   |      | 109,285    |           | _          | 109,285   | 104,771   |
| General                    |      | 50,896     |           | -          | 50,896    | 44,889    |
| Salaries and benefits      |      | 2,026,153  | ·         |            | 2,026,153 | 1,977,652 |
| Student                    |      | 243,111    |           |            | 243,111   | 234,213   |
| Veterinary                 |      | 280,467    |           |            | 280,467   | 256,074   |
| Property                   | 1    | 467,172    | <u> </u>  |            | 467,172   | 443,727   |
| " = 6 H                    |      | 4,815,688  | 71,078    | 46,497     | 4,933,263 | 4,910,588 |
| Excess of revenue over     |      |            |           |            | 8 2 2     |           |
| expenditure (expenditure   |      |            |           |            | y .       |           |
| over revenue) for year     | \$   | 1,536,445  | (71,078)  | 63,860     | 1,529,227 | 504,237   |



Consolidated statement of cash flows For the year ended June 30, 2017

|   | (A)  | 2017        | 2016      |
|---|------|-------------|-----------|
| Cash flows from (used in) operating activities                  |      |             |           |
| Excess of revenue over expenditure                              |      |             |           |
| (expenditure over revenue) for year                             |      | 8 7 8 7     |           |
| General Fund  | \$   | 1,536,445   | 476,823   |
| Dog Guide Endowment Fund  |      | (71,078)    | (68,965)  |
| Stevenson Fellowship Fund                                       |      | 63,860      | 96,379    |
| Adjustments for   |      |             |           |
| Amortization of property, plant and equipment                   |      | 266,740     | 296,326   |
| Loss on disposal of property, plant and equipment               |      | -           | (514)     |
|   |      | 1,795,967   | 800,049   |
| Changes in non-cash working capital                             |      | 1,733,307   | 000,043   |
| (Increase) decrease in accounts receivable                      |      | (6,864)     | 11,176    |
| (Increase) decrease in inventory                                | ē .  | (6,710)     | 2,877     |
| (Increase) decrease in prepaid expenses                         | 0.10 | (125)       | 20        |
| Increase (decrease) in accounts payable and accrued liabilities | e ;  | 37,316      | (40,724)  |
| Cash flows from operating activities                            |      | 1,819,584   | 773,398   |
|   |      | 12. 19. 1   |           |
| Cash flows from (used in) investing activities                  |      |             |           |
| Acquisition of property, plant and equipment                    |      | (87,722)    | (23,841)  |
| Proceeds on disposal of property, plant and equipment           |      |             | 1,000     |
| Increase in long-term investments                               | W.   | (1,563,262) | (611,387) |
| Cash flows used in investing activities                         |      | (1,650,984) | (634,228) |
| Net increase in cash and cash equivalents during year           |      | 168,600     | 139,170   |
|   |      |             |           |
| Cash and cash equivalents, beginning of year                    |      | 661,671     | 522,501   |
| Cash and cash equivalents, end of year                          | \$   | 830,271     | 661,671   |
|   |      |             |           |
| Cash and cash equivalents are comprised of                      |      |             |           |
| General fund  | \$   | 818,268     | 653,346   |
| Stevenson Fellowship fund                                       | *    | 12,003      | 8,325     |
|   | \$   | 830,271     | 661,671   |
|   | 7    |             |           |



Notes to consolidated financial statements As at June 30, 2017

## 1. Purpose of the organization

Lions Foundation of Canada/Fondation des Lions du Canada ("the Foundation") was incorporated without share capital under the Corporation Act as a not-for-profit organization on August 1, 1983 and acts exclusively as a national organization operating dog guide schools for Canadians with visual, hearing and medical or physical disabilities.

#### 2. Significant accounting policies

These consolidated financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations and include the following significant policies where alternatives are available:

# a) Principles of consolidation

These consolidated financial statements include the accounts of Lions Foundation of Canada and Dog Guides Canada. Lions Foundation of Canada has a common board of directors and effectively controls both organizations. All material inter-organization transactions have been eliminated.

# b) Management estimates

The preparation of the consolidated financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. By their nature, these estimates are subject to measurement uncertainty and the effect on the consolidated financial statements of changes in such estimates in future periods could be significant.

#### c) Basis of accounting

The Foundation follows the restricted fund method of accounting for contributions for financial statement reporting purposes, the accounts have been classified into the following funds:

### (i) General fund

The General fund accounts for the Foundation's program delivery and administrative activities. The General fund reports unrestricted resources.

## (ii) Stevenson Fellowship fund

The Stevenson Fellowship fund reports restricted resources donated for special recognition awards. Investment income earned on resources of the Stevenson Fellowship fund is for the benefit of the General fund. It is the Foundation's policy to transfer from the General fund back to the Stevenson Fellowship fund an amount equal to annual investment management fees.



Notes to consolidated financial statements As at June 30, 2017

- 2. Significant accounting policies continued
- c) Basis of accounting continued

## (iii) Dog Guide Endowment fund

Dog Guide Endowment fund has been established to provide for future service to Canadians with visual, hearing and medical or physical disabilities in the areas of safety, mobility and independence. Investment income earned on the resources of the fund is for the benefit of the General fund. It is the Foundation's policy to transfer from the General fund back to the Dog Guide Endowment fund an amount equal to annual investment management fees.

### d) Cash and cash equivalents

Cash and cash equivalents include cash on hand and balances with banks, net of bank overdrafts and highly liquid temporary money market instruments with original maturities of three months or less.

#### e) Inventory

Inventory is valued at the lower of cost and net realizable value.

# f) Property, plant and equipment

Purchased property, plant and equipment are recorded at acquisition cost. Contributed property, plant and equipment are recorded at their fair value at the date of contribution. Amortization is recorded in the accounts at rates intended to write off the cost of the assets over their estimated useful life. Methods and rates used are:

Building 5% diminishing balance basis

Furniture and fixtures 20% diminishing balance basis

Veterinary clinic equipment 20% diminishing balance basis

Vehicles 30% diminishing balance basis

Computer equipment 45% diminishing balance basis

Computer software 50% diminishing balance basis



Notes to consolidated financial statements As at June 30, 2017

## 2. Significant accounting policies - continued

# g) Revenue recognition

Donations, life memberships, fellowship, grant revenue and other income are recognized in the respective fund in the year it is received. Fundraising and event revenue is recognized when the corresponding event takes place. Investment income is recognized in the respective fund in the year in which it is earned. This includes both realized and unrealized investment gains and losses.

#### h) Contributed materials and services

The value of contributed materials and services is not reflected in these consolidated financial statements.

#### 3. Financial instruments

## a) Fair value

The Foundation initially measures its financial assets and liabilities at fair value, except for certain non-arm's length transactions. The entity subsequently measures all its financial assets and financial liabilities at cost, except for investments in equity instruments that are quoted in an active market, which are measured at fair value.

# b) Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in underlying market factors. The organization is exposed to other price risk.

# (i) Other price risk

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. The Foundation is exposed to other price risk through its investments in securities traded in active markets.

## c) Liquidity risk

Liquidity risk is the risk that the Foundation cannot meet a demand for cash or fund its obligations as they come due. Unless otherwise noted, the Foundation is not subject to significant liquidity risk. The Foundation manages liquidity risk by:

- maintaining access to a number of sources of funding which are sufficient to meet anticipated funding requirements.
- holding financial assets for which there is not a liquid market, but which are expected to generate cash inflows that will be available to meet cash outflows on liabilities.



Notes to consolidated financial statements
As at June 30, 2017

# 4. Property, plant and equipment

|                             |            | 2017<br>Accumulated |           | 2016      |
|-----------------------------|------------|---------------------|-----------|-----------|
|                             | Cost       | amortization        | Net       | Net       |
| Land \$                     | 1,109,490  | · · · · · -         | 1,109,490 | 1,109,490 |
| Building                    | 8,727,685  | 4,888,132           | 3,839,553 | 3,982,203 |
| Furniture and fixtures      | 540,608    | 440,361             | 100,247   | 105,486   |
| Veterinary clinic equipment | 116,270    | 93,416              | 22,854    | 28,568    |
| Vehicles                    | 324,428    | 261,719             | 62,709    | 89,583    |
| Computer equipment          | 228,495    | 211,149             | 17,346    | 14,996    |
| Computer software           | 35,031     | 29,561              | 5,470     | 6,361     |
| \$                          | 11,082,007 | 5,924,338           | 5,157,669 | 5,336,687 |

Amortization recorded during the year amounted to \$266,740.

During the year, property, plant and equipment were acquired for cash at an aggregate cost of \$87,722.

# 5. Long-term investments

The investment in the Oakville Community Foundation represents an endowment and entitles the organization to share in investment income from pooled funds, along with other agencies. In the event that the organization ceases to exist, the Lions Foundation of Canada/Fondation des Lions du Canada (or its successor) will act as a replacement successor to the organization for purposes of this investment (Note 8).

#### 6. Investment income

The General fund investment income includes \$395,928 earned in the Stevenson Fellowship fund and \$693,738 earned in the Dog Guide Endowment fund in accordance with the original terms of the respective funds. The income earned in each of these funds is unrestricted and is for the benefit of the General fund. As such, this investment income, both realized and unrealized, is recognized in the General fund.



Notes to consolidated financial statements As at June 30, 2017

# 7. Operating lease commitments

Future minimum rental payments required under operating leases that have initial or remaining terms in excess of one year are:

| 2018       |   |  | \$ | 70,508 |
|------------|---|--|----|--------|
| 2019       |   |  | 31 | 3,433  |
| 2020       |   |  |    | 3,433  |
| 2021       | * |  |    | 3,433  |
| 2022       |   |  |    | 3,433  |
| Thereafter |   |  |    | 3,424  |
|            |   |  | \$ | 87,664 |

#### 8. Fund transfers

Transfers represent reallocations within the funds of the Foundation.

Transfers to and from the General and Restricted funds are determined at the Board of Directors' discretion.

# 9. Income tax status

The Foundation is a registered charity and is therefore exempt from income taxes under Section 149(1)(f) of the Income Tax Act.



Consolidated schedule of General fund donations, events and gift shop For the year ended June 30, 2017

|                                |        | 2017      | 2016      |
|--------------------------------|--------|-----------|-----------|
| Donations                      |        |           | 150       |
| Bequests                       | \$     | 579,127   | 1,205,811 |
| Corporations and organizations |        | 212,348   | 257,968   |
| Gifts in kind                  |        | 32,260    | 33,864    |
| Individuals                    | *      | 456,317   | 426,322   |
| In memoriam                    |        | 42,220    | 63,434    |
| Lions and Lioness sponsorships |        | 580,230   | 508,839   |
| Lioness clubs                  |        | 19,562    | 8,071     |
| Lions clubs                    |        | 252,991   | 241,750   |
| Other sponsorships             |        | 576,167   | 576,400   |
|                                | \$     | 2,751,222 | 3,322,459 |
| Events                         |        |           |           |
| Dog Bowl                       | \$     | 4,000     | 9,154     |
| Hockey draw                    | ***    | 57,235    | 75,955    |
| Local                          | 600 gr | 25,434    | 45,598    |
| Memorial Forest                |        | 23,100    | 18,215    |
| Nevada, Kitchener              |        | 8,441     | 10,497    |
| Oakville bingo                 |        | 8,548     | _         |
| Pet memorial wall              |        | 1,500     | 2,250     |
| Project Pride                  |        | 44,565    | 41,731    |
| Ride for Dog Guides            |        | 15,063    | 24,140    |
|                                | \$     | 187,886   | 227,540   |
| Gift shop                      |        |           |           |
| Sales                          | \$     | 56,905    | 53,399    |
| Cost of sales                  |        | (39,930)  | (31,103)  |
| Net earnings                   | \$     | 16,975    | 22,296    |

